

Board Calendar 2025/2026

Key:

- *Paper Deadline Date

Meeting	April	May	June	July	August	September	October	November	December	January	February	March
Board of Directors (Public and Private) 9.30-3.30	Tues 29 th *Thurs 17th	Tues 27 th *Thurs 15th	Tues 24 th , 2pm (EO – Accounts Approval)	Tues 29 th *Thurs 17th		Tues 23 th *Thurs 11th		Tues 25 th *Thurs 13th		Tues 27 th *Thurs 15th		Tues 24 th *Thurs 12th
Strategy Day 8.30–4.30			Tues 10 th				Tues 28 th		Tues 9 th		Tues 24 th	
Joint Board of Directors/Council of Governors Development Day 9.00–5.00								Tues 11 th				
Council of Governors (Public and Private) 1.00-17.00			Tues 3rd *Tues 20th May			Tues 16 th *Tues 2rd			Tues 2nd *Tues 18th November			Tues 3rd *Tues 17th February
Chair’s Lunches with Governors 12.30-2.00	29 th			15 th						13 th	10 th	
Annual Members Meeting 4.00-6.00						23 rd						
Operational Board	Fri 25 th 17th April	Fri 30 th 22rd May	Fri 27 th (Full day incl clinical leads)	Fri 25 th 17th July		Thurs, Fri 25 th - 26 th (Away Days incl clinical leads)	Fri 24 th 16th October	Fri 28 th 20th November	Fri 12 th (Full day incl clinical leads)	Fri 30 th 22rd January	Fri 27 th 19th February	Fri 27 th (Full day incl clinical leads)
Quality Committee 11.00-1.00	Tues 8 th 31st March			Tues 8 th 30th June			Tues 7 th 29th September			Tues 13 th 5th January		
Integrated Performance Committee 09.30-11.30	Mon 14 th 7th April		Mon 16 th 9th June				Mon 20 th 13th October				Mon 16 th 9th Feb	
Audit Committee 08.30-10.30			24 th , 1pm (EO – Accounts Approval)	Tues 8 th 1st July			Tues 7 th 30th Sept			Tues 13 th 6th Jan		Tues 10 th 3rd March
Charitable Funds Committee 2.30-4.30			24 th , 1.30pm (EO – Accounts Approval)	Tues 8 th 1st July			Tues 7 th 30th Sept			Tues 13 th 6th Jan		Tues 10 th 3rd March
People Committee 10.00-12.00			Mon 2 nd 21st May			Mon 8 th 27th August			Mon 1 st 19th November			Mon 9 th 24th February
Strategic Research &Innovation Committee		Tues 13 th 6th May		Tues 15 th 8th July		Tues 9 th 2nd Sept			Tues 9 th 2nd Dec		Tues 17 th 10th Feb	
Nomination & Remuneration Committee (Adhoc)				Thurs 24 th								
Committee of The Board – Hosted Organisations (Adhoc)												
NED Meetings 8.30-10.30(unless stated otherwise)	Tues 1 st	Tues 6 th	Tues 3 rd	Tues 1 st		Tues 2 nd	Tues 7 th	Tues 4 th	Tues 2 nd	Tues 6 th	Tues 3 rd	Tues 3 rd
Quarterly Complaints Meetings 11.00- 12.00 or 1.00-2.00	Tues 15 th			Tues 15 th			Tues 14 th			Tues 20 th		